

The Joint Inter-Sector annual workplan serves as a collective tool to outline joint Inter-Sector priorities and sectors' respective contributions to these priorities across the Lebanon Crisis Response Plan (LCRP). It aims to support the LCRP Inter-Sector to: prioritize by focusing on results and simplifying processes; increase involvement of field level Inter-Sector teams; increase engagement of partners (including INGO, NGO and government line ministries); and build on best practices (such as the VASyR).

Identified Priorities	Objective	Deliverables	Process Lead/Focal Point	Q1	Q2	Q3	Q4
Monitoring & Evaluation and Reporting	Improve higher-level M&E and increase accountability	Develop guidance on strengthening analysis of the result of sectoral/Inter-Sectoral interventions, including through harmonized partner assessments and post-distribution monitoring.	M&E Specialist ISWG	X	X		
		Provide training to help strengthen capacity of Inter-Sector, sectors and partners on results analysis and communication, including to contribute to future response planning.	External Expertise (to be identified) ISWG		X	X	X
		Identify tools and support partners to measure the "indirect" impact of programming. Example: Financial support provided to increase access to hospital care indirectly support their operational cost.	M&E Specialist Sector Coordinators ISWG		X	X	X
		Establish sector M&E taskforces/ discussions in working groups, with Inter-Sector support.	M&E Specialist Sector Coordinators IM Focal Points	X			
		Conduct mid-term review of indicators, targets and PiN at sector levels to draw inputs for 2024 planning.	Sector Coordinators		X	X	
	Continue to improve reporting by partners, improve communication of the results, and improve monitoring by sector working groups	Further streamline LCRP and ERP reporting where possible to minimize duplication of systems/obligations for sectors and partners - including activity reporting (Activity Info) and dashboards.	IA Coordinators with OCHA Sector leads IM Focal Points	X	X		
		Strengthen funding gap analysis at sector level and cross-frameworks to inform donor advocacy including by the RC/HC.	IA Coordinators with OCHA & RCO Sector Coordinators	X	X	X	X
		Capacity building of Inter-Agency partners : Conduct partner refresher sessions in English and Arabic on quarterly basis at sector working group level on value of/how to use the reporting tools and products including Activity Info trainings at the sector level, and referrals trainings.	Sector Coordinators IM Focal Points	X	X	X	X
		Draw on information from existing dashboards/logframes, develop additional simplified formats to communicate results to public audiences and translate to Arabic when relevant.	ISWG Communications Specialists (from UN/NGOs)	X	X		
		Improve reporting accountability and visibility: support timely dissemination of dashboards via engagement with sector coordinators and line ministries to ensure products are shared externally on consistent basis, including at steering committee level.	IA Coordinators Sector Coordinators	X	X	X	X
	Develop quarterly referral reports and support sectors to integrate into the sector dashboards. Facilitate IS/IA discussions on referrals.	Protection Mainstreaming Focal Points IM Focal Points	X	X	X	X	
2 Inter-Sector Analysis & Communications	Strengthen joint analysis to guide planning and implementation processes across the response	Promote LASER, the joint repository of assessments and reports, and use it at the sector level. Seek to ensure it feeds into joint analyses and captures ongoing and planned assessments and surveys. Re-introduce the tool in the ISWG / IAWG and prepare for sector-specific trainings and encourage partners to implement assessments based on needs).	Sector Coordinators IM Focal Points	X	X		
		Identify topics for inter-sectoral analysis and technical guidance, to be developed through collaborative approaches, fostering cross-learning and include discussions on cross-sectoral prioritization on key thematic issues (i.e. child labor, MHPSS). Q1: learning event on collective evictions with cross-sectoral guidance note.	ISWG	X	X	X	X
		Publish external situation analysis products including: situation snapshots drawing on sector reporting; funding updates that point to funding gaps and sector operational challenges; cross-framework analysis to underpin future response planning.	ISWG	X	X	X	X
	Build understanding regarding the ongoing needs that the LCRP is responding to, while ensuring clarity on the nature the response	Official launch event and communications package for LCRP 2023 jointly with ERP: with PM, RC/HC, Government of Lebanon and Heads of UN Agencies and national and INGO leads.	MoSA with PMO IA Coordinators with OCHA & RCO	X			
		Work with UN Comms Group and NGO comms specialists to strengthen communication of needs and response. Workshop including training and identification of modalities/products. Sectors to further discuss in group sessions.	ISWG	X	X		
		Develop of IM-based products for sub-national sector/inter-sector focal points to better communicate response to local government actors.	IA Coordinators Sub-National IA Focal Points IM focal Points		X	X	
Build on progress on Emergency Preparedness and contingency	Coordinate closely with DRM, where feasible, to support early warning for better preparedness; Work with Governorate Operations Room in cases of activation.	IA Coordinators ISWG	X	X	X	X	
	Support local NGOs to better respond to emergencies (clarify and consolidate the different emergency plans for local NGOs to be able to identify to whom and where they should be reporting the activities related to emergencies).	Sector Coordinators	X	X	X	X	
	Update the Business Continuity Plan during Q1 of 2023, gathering feedback on implementation of mitigation measures including at sub-national level.	IA Coordinators Sub-National IA Focal Points Sector Coordinators	X				

4	Emergency Response Management	Preparedness and contingency planning to improve the response during emergencies and extreme weather	Review of lessons learned from 2022/2023 winter season and development of winterization strategy for 2022/2023 winter season, to be presented to LCRP Steering Committee.	IA Coordination Officer Emergency Focal Points IMs Focal Points		X	X		
			Produce communication materials applicable to CwCs (storm notifications) and external reporting (i.e. HCT, ISWG, donors) for related emergency responses.	IA Coordination Officer Emergency Focal Points IMs Focal Points	X				X
			Continue to ensure partners supported to use and update existing tools such as the Geosplit, Emergency SOPs, RNA, RRT, and contingency stocks. Initiate regular refresher training to enumerators on emergency tools.	IA Coordination Officer Emergency Focal Points IMs Focal Points	X	X	X		X
3	Coordination Modalities	Maintain cross-framework coordination on key thematic issues to strengthen a coherent overall nexus response in Lebanon	Ensure Inter-Sector and sectoral inputs into and feedback from thematic coordination spaces including the Cash Working Group, HCT Access Working Group, 'whole of system' emergency response (e.g. cholera).	IA Coordinators with OCHA & RCO	X	X	X	X	
			Build on 2022 progress to establish joined-up sectors and harmonized needs-assessments to further strengthen cross-framework cross-population approaches. Ensure national and sub-national Inter-Sector engagement in cross-framework response planning for 2024.	IA Coordinators with OCHA & RCO Sector Coordinators		X	X		X
		Inter-Sector: Strengthen National & Regional engagement and coordination at the Inter-Sector and sector levels	Strengthen representation and active participation of NGOs in sub-national Inter-Sector meetings, planning and activities, exploring whether representation through LHDF can be supported.	MoSA General Supervisor IA Coordinators Sector Coordinators	X	X	X	X	
			Ensure physical presence of the IS coordinators in regional IS WG meetings and encourage sector coordinators to participate in IS WG meetings where relevant and in regional sector WG meetings.	IA Coordinators Sector Coordinators	X	X	X	X	
		NGOs: Strengthen engagement with local NGOs and mitigate challenges for their entry/access to LCRP coordination framework at both the national and field levels	Conduct cross framework discussions with NGO sector co-coordinating agencies/co-coordinators on a quarterly basis; provide guidance on how sub-national co coordinators can link to the national sectors.	IA Coordinators Sector Coordinators	X	X	X	X	
			Review NGO participation in core groups. Support sectors in elections and seek to ensure balanced representation between local and national NGO sector co-coordinators in sector core groups and co-leads. Encourage local NGOs to position themselves as co-coordinators, with fundraising support.	ISWG	X	X	X	X	
		Donors: Strengthened engagement with wider donor community supporting the LCRP in order to streamline communication, build understanding of sector and inter-sector priorities, strengthen joint advocacy and ensure appropriate.	Target quarterly LCRP briefing sessions (AR/Eng.) to national NGOs and strengthen Arabic translation across meetings (including national IA meetings and planning consultation).	ISWG LHDF	X	X	X	X	
			Conduct quarterly LCRP donor meetings with the support of LHIF & LHDF: highlight thematic and sectoral priorities, funding updates, progress reporting.	ISWG LHDF	X	X	X	X	
			Inter-sector support to sectors and sub-national inter-sector to pro-actively engage with donor community, including: training session on donor engagement to be delivered by external relations colleagues; guidance for engagement in planning process, contacts sharing and analysis of shifts in donor trends.	IA Coordinators External Relations colleagues from UN/NGOs) ISWG Sector Coordinators	X	X	X	X	
		Government: Strengthen line ministry engagement and support for LCRP planning and activities at both national and field levels	Improve field-level participation of government counterparts: in national meetings and sector working groups to ensure situation analyses reflects government insight, especially more active engagement of government counterparts at the sector level.	MoSA General Supervisor MoIM National Coordinator Moi and MoSA field coordinators	X	X	X	X	
Improve communication/collaboration between different ministries at field and national levels.	MoSA General Supervisor		X	X	X	X			
		General	Provide presentations on mainstreaming progress during inter-sector meetings - Mainstreaming to be a standing item in inter-sector meetings agenda.	Mainstreaming Focal Points Sector Coordinators	X	X	X	X	
			Review Sector AWP to ensure inclusion of concrete mainstreaming actions.	Mainstreaming Focal Points Sector Coordinators	X				
			Develop a mainstreaming page in LCRP Info Hub by mainstreaming area – this will include key assessments, guidance etc. For gender/GBV it will be organized by sectors to facilitate sector's easy access.	Mainstreaming Focal Points Sector Coordinators		X			
		Environment	1. Develop guidelines for Cash For Work opportunities promoting circular economy approaches and pilot them at local level. 2. Develop training plan and roll-out training in priority thematic areas for sectors leads/partners. 3. Develop and share guidance document on environment mainstreaming across sectors. 4. Train municipalities and environment police on environmental management practices. 5. Continue support to partners on observing environmental safeguards and processing of files at MoE. 6. Conduct targeted impact assessments in line with MoE needs.	Environment Task Force Sector Coordinators	X	X	X	X	

5	Mainstreaming	Conflict Sensitivity	<p>Conflict sensitivity</p> <ol style="list-style-type: none"> 1. Tensions Monitoring and Analysis – (carry out regular analysis including presentations to IA/IS/Sector WGs on quarterly basis; update dashboard and publish open source reports). 2. CS Guidance Notes & Toolkits (Publish three new checklists (Cash; engagement with local authorities; institutionalizing conflict sensitivity; support uptake of existing guidance notes (getting started with CS in Lebanon; CS procurement and HR in Lebanon; CS in the project cycle; Develop guidance note toolkit for each sector; Develop ad-hoc guidance as per request). 3. CS Training and ToT (application workshop; ToT to build resource base of partners; Regular round of training of partners – potential online training package). 4. CS Mainstreaming Considerations for sectors' implementation and planning - Survey to all sector partners to identify priorities. Technical support and advisory provided to partners. 	Conflict Sensitivity Focal Point SoST Sector Coordinator Sector Coordinators	X	X	X	X
		Gender & GBV	<p>Gender and GBV</p> <ol style="list-style-type: none"> 1. Update and initiate the Gender/ GBV Focal Points list; and select 1-2 sector action points on gender and GBV mainstreaming. 2. Participate and support sub-national ISWGs in the integration of gender and GBV mainstreaming activities. 3. Develop a gender and GBV sector check list with some brief guidance on GBV mainstreaming actions in the specific sector. 4. Share Community of Practice of Protection sector including on gender and GBV mainstreaming including best practices; liaise and support sector focal points in presenting good practices on GBV mainstreaming by sectors. 5. Provide safe disclosure and safe referral training for non-GBV sector members. 6. Work with prioritized sectors (including Shelter, WASH, Education and Health/ MHPSS, Legal/ PRT) to include specific risks in the country-wide assessments such as safety audit (updating of tools and collaboration on risks) as well as ensure and guide on the integration of GBV risks into inter-sector and specific sector surveys/ assessment. 7. Provide support to partners of other sectors and sub-national structures. 8. Continue Gender in Humanitarian Action Trainings for sectors. 9. Expand gender analysis in sectors and update two pagers analysis. 10. Update the repository of gender assessments and data in Info Hub. 11. Mapping of women's organizations and guidance for sectors on how to engage with them. 	Gender mainstreaming focal point and GBV mainstreaming focal point	X	X	X	X
		Protection	<p>Protection (including age, disability and AAP)</p> <ol style="list-style-type: none"> 1. Referral: provide quarterly orientation sessions for partners, enhance referral analysis through joint RAIS/RIMS/IA analysis plan, update eligibility criteria per sector on IA PPT, generate field-level service notes for beneficiaries through the central service mapping. 2. Support to partners: protection mainstreaming community of practice - maintain & expand to regions and local NGO. 3. Support to national sectors: 1. PRA: Tailored technical support to shelter, health, WASH, BA on protection mainstreaming priorities (see sector PRAs) & hold learning session on PRA for interested sectors; 2. mainstream awareness messages on birth registration to education and health frontliners. 4. Support to regions: tailored support region initiatives on disability and older person inclusion, support IA on in-focus for persons with disability and older persons. 5. AAP: develop brief in-focus across frameworks, support IA discussions on pushing forward key AAP priorities. 	Protection Sector Coordinator Referral - Protection WG Assistant Sector Coordinators	X	X	X	X