Guidelines for Referral Health Care in Lebanon

Standard Operating Procedures

Lebanon
Updated June 2020
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<th>Abbreviation</th>
<th>Full Form</th>
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<tr>
<td>BO</td>
<td>Branch Office</td>
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<tr>
<td>CMR</td>
<td>Clinical Management of Rape</td>
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<td>CRP</td>
<td>C-Reactive Protein</td>
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<td>CT</td>
<td>Computer Tomography</td>
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<td>ECC</td>
<td>Exceptional Care Committee</td>
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<td>ER</td>
<td>Emergency Room</td>
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<td>ERCP</td>
<td>Endoscopic Retrograde Cholangiopancreatogram</td>
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<td>ESWT</td>
<td>Extracorporeal Shockwave Therapy</td>
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<td>ICU</td>
<td>Intensive Care Unit</td>
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<tr>
<td>MoPH</td>
<td>Ministry of Public Health</td>
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<td>MVA</td>
<td>Motor Vehicle Accident</td>
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<td>MRI</td>
<td>Magnetic Resonance Imaging</td>
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<td>NGO</td>
<td>Non-Governmental Organization</td>
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<td>NICU</td>
<td>Neonatal Intensive Care Unit</td>
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<td>PHC</td>
<td>Primary Health Care</td>
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<td>PHCC</td>
<td>Primary Health Care Centre</td>
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<td>PHU</td>
<td>Public Health Unit</td>
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<td>PICU</td>
<td>Paediatric Intensive Care Unit</td>
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<td>PoC</td>
<td>Person of Concern</td>
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<td>SGBV</td>
<td>Sexual and Gender Based Violence</td>
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<td>STI</td>
<td>Sexually Transmitted Infection</td>
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<td>SOP</td>
<td>Standard Operating Procedure</td>
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<td>TPA</td>
<td>Third Party Administrator</td>
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<td>TURP</td>
<td>Transurethral Resection of the Prostate</td>
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<td>UNHCR</td>
<td>United Nations High Commissioner for Refugees</td>
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<td>UNRWA</td>
<td>United Nations Relief and Works Agency for Palestine Refugees</td>
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1 Introduction

Since the onset of the civil war in Syria, people have fled to neighboring countries. By May 2020, there were 892,310 Syrian refugees and approximately 18,000 refugees of other nationalities registered with UNHCR in Lebanon. Refugees are living predominantly in urban settings.

UNHCR's role is to facilitate and advocate for access to its persons of concern through existing services and health service providers and to monitor access to health care services. While the primary health care strategy is the core of all interventions; referral care is an essential part of access to comprehensive health services (UNHCR Public Health Operational Guidance, 2013).

These standard operating procedures (SOPs) outline the policy and procedures for referral care applicable to all UNHCR recognized refugees and persons of concern in Lebanon.

2 Definition of Referral Care

Referral health care is care that is too advanced for primary health care facilities and therefore provided at health care facilities of secondary or tertiary level (i.e. hospitals). It usually requires admission of the patient.

3 Guiding Principles

The below principles are based on UNHCR's Principles and Guidance for Referral Health Care for Refugees and Other Persons of Concern (2009):

1. **Equity of care and access between PoCs and host population**
   UNHCR aims to provide refugees with access to and quality of referral care at similar levels as received by Lebanese citizens in government health facilities.

2. **Prioritizations should be based on prognosis and cost**
   Since funds are limited, prioritization needs to be done in order to deliver the most necessary care to the highest number of people. The two most important factors determining whether to make treatments available are therefore prognosis and cost.
3. **The decision to provide referral care is medical**
   The medical aspect should always remain central in the decision making about what treatment should be available for whom and the responsibility for final decisions should lie with a medical doctor.

4. **The decision-making procedure should be consistent and transparent**
   Decisions should be made following available SOPs and guidelines and involve qualified experts according to the nature of the different cases.

5. **Medical confidentiality is ensured throughout the referral care process**
   Please refer to Annex 1

### 4 Persons Eligible for Referral Care Support

Anyone residing in Lebanon who is recognized by UNHCR as a refugee or person of concern (PoC) is eligible for supported referral care. This includes children born in Lebanon whose fathers are PoCs, even though their mothers are not.

The following are not recognized as PoCs by UNHCR for referral care support:

- Lebanese citizens
- Palestinians, including Palestinians originating from Syria (fall under mandate of UNRWA)
- PoCs’ spouses who does not fall under UNHCR mandate (e.g. Palestinians or Lebanese)
- Children born to PoC mothers married to a non PoC father
- Migrants

In some cases, the determination of who is a PoC might be difficult. See section 14.1 for special cases.

### 5 Conditions Eligible for Referral Care Support

Considering available financial resources, UNHCR is required to prioritize care for the following:
• Deliveries
• Urgent potentially life-threatening conditions
• Urgent conditions that might lead to severe permanent disability

Non-urgent and chronic conditions are normally not eligible for support, but there are exceptions. See sections 14.5 and 14.11.

6 Provision of Referral Care Support

6.1 The TPA

To facilitate the process of providing access to UNHCR support, UNHCR contracts a Third Party Administrator (TPA). The TPA is the link between the beneficiary and the facility where he/she receives health care. It ensures that the beneficiary is a UNHCR PoC and that his/her condition is eligible for UNHCR support. The TPA manages the financial and medical audit of care provided and the payments to the hospital on behalf of UNHCR.

6.2 The UNHCR hospital network

The TPA contracts a network of public and private hospitals throughout the country where refugees can access care. Inclusion is decided by UNHCR based on proximity to beneficiaries, availability of services and cost effectiveness. The network is subject to continuous review according to needs. As a general rule UNHCR does not support care given in hospitals outside of the network. For a list of hospitals that currently are part of the network see Annex 2.

6.3 Referral care support

UNHCR supports provision of referral care to PoCs through a cost-sharing mechanism. The TPA agrees with the contracted hospital upon standardized fees following Ministry of Public Health (MoPH) fixed rates. UNHCR contributes by paying a proportion of the charges which is 75% of costs above 100 USD. The first 100 USD of the bill is paid by the beneficiary. If the beneficiary's share reaches 800 USD, UNHCR covers the remainder of the costs to mitigate catastrophic costs. For a few special categories the UNHCR contribution is higher. Please see section 14.4.
A ceiling is set of 10,000 USD as maximum total cost for a single admission. UNHCR will not reimburse the part of the hospital bill exceeding this amount. For certain types of care (i.e. neonatal intensive care and burns intensive care) the ceiling can be extended to 15,000 USD. The maximum total amount that UNHCR will provide for one single household during a year is 30,000 USD.

7 The Referral Process

7.1 Seeking care

Beneficiaries have access to information about how to seek health care through a variety of channels such as leaflets, text message campaigns and social media and community outreach. Primary Health Care centers are informed on referral care support and contracted hospitals in order to refer persons. The TPA has a call center to provide guidance for persons of concern and is the primary point of contact. UNHCR also has a call center that can direct persons to the TPA.

As a general rule, governmental hospitals should be prioritized and if not possible, the most cost-effective alternative. See Annex 2.

Very exceptionally for conditions that cannot be treated in the network, UNHCR may approve care at a hospital outside the network, taking cost into consideration.

7.1.1 Urgent cases

These are cases when care needs to be provided urgently. Usually the beneficiary has suffered a trauma or experienced acute onset of severe symptoms.

Most commonly the TPA is contacted when the beneficiary already is in a network hospital that is able to provide care. If this is not the case the TPA’s responsibilities towards the beneficiary are the following:

- If the beneficiary has not yet been assessed by a physician, the TPA should provide information about the closest contracted hospitals where an assessment can be obtained;
- If the beneficiary has been assessed and meets the criteria for UNHCR support, the TPA is responsible to guide the beneficiary to a contracted hospital where suitable care can be obtained. This includes ensuring that beds at the receiving facility are available and for time-critical cases assisting in getting access to Lebanese Red Cross/Crescent Ambulance services.
The network hospitals' responsibilities in regard to the beneficiary seeking urgent health care are:

- To assess and provide initial emergency care;
- If the hospital has the capacity to provide the care that the beneficiary requires, to request approval from the TPA as soon as possible;
- If the hospital does not have the capacity to provide the necessary care (not enough beds or the specific service not available) – to ensure that the TPA is aware of the case in order to assist in finding a facility where supported care can be obtained.

7.1.2 Non-urgent cases
These are cases when health care not required urgently (see section 14.5). In many cases the beneficiary has already been diagnosed and some investigations have already been performed as an outpatient.

Non-urgent cases are often not eligible for UNHCR support and in order to determine if they are, a detailed medical report is needed accompanied by appropriate copies of medical investigations performed. The TPA’s responsibility is to instruct the beneficiary what documentation is needed and where it should be delivered in order for the case’s eligibility to be assessed by the TPA and UNHCR.

7.2 Approving initial UNHCR support
In order to approve UNHCR support for care the TPA needs to confirm three things:

1) Whether the beneficiary is a UNHCR PoC;
2) Whether the condition warrants UNHCR support and;
3) Whether the requested treatment is warranted.

1) The beneficiary should provide the hospital and TPA with documentation showing that indeed s/he is a PoC, usually a UNHCR registration certificate. The TPA has access to the UNHCR database of recognized PoCs and are able to cross-check the validity. If the beneficiary lacks documentation or validation cannot be obtained through cross-checking, see section 14.2.

2) The TPA needs a medical report in which the beneficiary's diagnosis is stated, accompanied with copies of investigations done supporting the diagnosis. The TPA should determine whether the diagnosis is supported by the results of the investigations and that it warrants UNHCR support according to the guidelines set out in these SOPs. For further details see section 14.
3) The medical report must state the proposed interventions in terms of investigations and treatment, the relevant MOPH codes for the interventions and the estimated costs. The TPA will decide whether these interventions are warranted according to standard praxis and these SOPs. For further details see 14.

When the above is confirmed the TPA should issue a written approval to the hospital that UNHCR will cover the proposed intervention according to the cost sharing scheme described above.

Certain interventions need UNHCR approval (see section 14 and Annex 4a). This includes all interventions that are expected to cost 2900 USD or above.

In certain situations, the beneficiary might have a condition that warrants UNHCR support, but the intervention suggested by the hospital is not in agreement with best practice and the SOP’s (e.g. hospital suggests surgical intervention while conservative treatment would be appropriate). In these cases, the TPA and the hospital should have a dialogue about the most appropriate treatment rather than the beneficiary being declined coverage completely.

7.2.1 Urgent cases

For urgent cases, approval is done while the beneficiary is in the hospital and it is important that it is issued as soon as possible.

Beneficiaries that are not presenting for delivery care and are not known to UNHCR or whose PoC status has become inactivated should be offered fast track determination of their PoC status (see section 14.2).

As soon as the hospital has produced a medical report supported by appropriate documentation the TPA can start the approval process.

Even though some cases need confirmation from UNHCR or are waiting for fast track determination of PoC status, in the meantime the TPA can approve any relevant investigation or intervention, as long as it is aimed to confirm or address, a condition that is urgent and believed to be either life threatening or might lead to permanent severe disability.

If the hospital has not contacted the TPA for approval within 24 hours of the arrival of the beneficiary or decides to proceed with an intervention despite the TPA having rejected it, the hospital will not be reimbursed.
7.2.2 Non-urgent cases

For non-urgent cases, the medical report and confirmation of PoC status is done as an out-patient. UNHCR will in most cases not cover costs for out-patient investigation. Neither will UNHCR offer fast track determination of PoC status for non-urgent cases.

The TPA needs however to guide the beneficiary during the investigation process. There might be misunderstandings about which type of physician he needs to see or which investigations need to be done. Several contacts between the beneficiary and the TPA might be needed. The TPA can also guide the beneficiary towards NGO’s that can provide financial support for investigations.

When all the documentation has been delivered by the beneficiary to the TPA it might take some time before a decision has been made whether the intervention is supported or not (these are often cases that needs to be discussed with the ECC – see section 8). It is the TPA’s responsibility to inform the patient on how the case is proceeding and about any decisions made. When a decision has been made, the beneficiary should be notified by the TPA as soon as possible. However, all further information (such as date for intervention) has to be provided to the beneficiary by the treating facility.

If a case is not eligible for care within the program, or if the care required is not available in the country, the case might be recommended for resettlement to another country. The TPA delegate should alert UNHCR about such cases so that it can assess whether resettlement is an option.

7.3 Approving continued UNHCR support

If a beneficiary is admitted, the TPA needs to follow up how the admission is progressing. If the hospital requests further investigations or interventions, the TPA needs to approve these as well.

As for the initial process the TPA is authorized to immediately approve an investigation or intervention aiming to confirm or address an urgent condition believed to be either life threatening or leading to permanent severe disability.

For long admissions UNHCR needs to be continuously updated about progress of the admission. If not instructed otherwise, the TPA needs to send weekly reports from the beginning of the 3rd week of hospitalization for patients in a normal ward. For intensive care patients the reports need to be sent from beginning of second week.
The update is to include interventions and investigations done as well as prognosis and planned further interventions. Reports on NICU cases need to follow a specific template (see details in section 14.9.). If costs are likely to exceed the ceiling, the hospital and patient must be informed and given advice by the TPA in good time.
If costs are likely to exceed the ceiling, the hospital and patient must be informed and given advice by the TPA in good time.
Figure 1: The Referral Process for Urgent Cases (Non-Deliveries)

TPA CONTACTED (AT HOSPITAL)
- If beneficiary in need of care and at a network hospital and service is available, referral process continues.
- If beneficiary in need of care but not in a network hospital or service not available, TPA identifies a suitable hospital including facilitating transfer if time-critical.

FIRST ASSESSMENT
- Examining physician determines diagnosis and suggests intervention.

INITIAL APPROVAL
- Medical report and estimate on cost is sent to TPA.
- All urgent life- and limb saving care is approved including investigations to confirm life- and limb threatening conditions.
- If estimated cost >2900 USD or special case, TPA refers to UNHCR for confirmation.

WITHIN 24-48 HRS
- If case been referred to UNHCR for medical assessment or for fast track status determination, confirmation should be received within 48 hours. Depending on outcome, UNHCR support is continued or discontinued.

DURING HOSPITAL STAY
- TPA follows patient during admission and notifies UNHCR if costs approach the ceiling. Otherwise at the beginning of the admission's third week and thereafter beginning of every further week of hospitalization.
- If new interventions or investigations requested that were not approved initially, TPA needs to approve these.

DISCHARGE
- Discharge after follow-up plan has been developed and carefully explained to beneficiary.
- Receipt to beneficiary with his/her share.
- Final bill for TPA audit.

If beneficiary not yet been assessed, TPA informs about network hospitals available.

Beneficiary produces documents that proves UNHCR recognition as PoC.
Figure 2: The Referral Process for Deliveries

**DURING PREGNANCY**
- Beneficiary to contact UNHCR reception center to confirm active PoC status
- If need for elective C-section, treating Gyn/Obs should prepare medical report with supporting investigations. Elective C-section then follows the same process as non-urgent cases

**LABOR STARTS**
- TPA contacted
  - If beneficiary not yet been assessed, TPA informs about network hospitals to deliver

**FIRST ASSESSMENT (AT HOSPITAL)**
- Gyn/Obs determines whether need for urgent C-section or if presence of complications
  - If beneficiary at a network hospital and services available, referral process continues
  - If beneficiary not in a network hospital or service not available (e.g., no NICU-beds), TPA identifies a suitable hospital including facilitating transfer if time-critical

**INITIAL APPROVAL**
- If normal vaginal delivery or urgent C-section and beneficiary confirmed PoC, the TPA approves coverage
  - If no active PoC status delivery is not covered
  - If urgent C-section, Gyn/Obs submits supporting investigation for approval in retrospect
  - If non-urgent C-section referral to TPA physician for approval

**DURING ADMISSION**
- If new interventions or investigations requested that were not approved initially, TPA need to approve these
- Receipt to beneficiary with his/her share

**DISCHARGED**
- Discharge after hospital provision of birth notification
- Interventions for life threatening complications treated as non-delivery case
Figure 3: The Referral Process for Non-Urgent Cases

**FIRST CONTACT**

TPA is contacted

**INVESTIGATION**

TPA instructs beneficiary about what documentation is needed in order to make a proper eligibility assessment

Beneficiary gets the necessary documentation and delivers it to TPA

Medical report and estimate on cost is sent to TPA

**APPROVAL**

If diagnosis and intervention according to SOPs and person proven PoC, care is approved. If necessary referral to UNHCR for ECC discussion.

TPA updates the beneficiary about the process and transmits the outcome of the decision to both beneficiary and health care provider as soon as it is taken

**DURING HOSPITAL STAY**

Health care provider schedule intervention and informs the beneficiary

Beneficiary is admitted

If new interventions or investigations requested that were not approved initially, TPA need to approve these.

TPA follows patient during admission and notifies UNHCR if costs approach the ceiling. Otherwise at the beginning of the admission’s third week and thereafter beginning of every further week of hospitalization.

**DISCHARGE**

Discharge after follow-up plan has been developed and carefully explained to beneficiary

Receipt to beneficiary with his/her share

Final bill for TPA audit
7.4 Transfer between hospitals during the same episode of care

Sometimes it is necessary to transfer a patient between hospitals, mostly when needed care is not available in the first hospital that the beneficiary is admitted to. In such cases the beneficiary should not pay a threshold for the second admission. Neither should the combined patient share for both admissions supersede the cap specified in section 6.3. If the patient share has already reached the cap in the first hospital, UNHCR will cover 100% of the admission in the receiving hospital. N.B. that the ceiling also will be calculated by combining the cost of the two admissions.

7.5 Discharge and payment

When the treating physician consider it safe, the patient will be discharged. If needed, a follow-up plan should be developed and carefully explained to the beneficiary.

The hospital should provide the beneficiary with a bill for the patient share and a receipt as soon as it is paid. It shall also provide a bill for any fees that the beneficiary has paid outside the UNHCR supported care with separate receipt upon payment.

In the case of deaths or births the hospital should also provide birth and death notifications/certificates or equivalent. The TPA should, before discharge, ensure that the beneficiary has received the necessary and correct documents.

The UNHCR-share should be sent to the TPA who will conduct an audit to confirm that the care provided is appropriate and has been approved by the TPA. If not, deductions might be made. If a beneficiary for any reason is unable to pay the patient share, the TPA might be required to negotiate with the hospital to find a solution. UNHCR at field office level will be involved in this process to support the beneficiary.

The TPA in turn sends the audited bills to UNHCR who conducts a further financial and medical audit prior to financial transfer to the TPA who pays the hospital.

8 The Exceptional Care Committee (ECC)

Refugees may present with serious and complex diseases. Treatments of such diseases may be complicated, protracted and expensive. As a consequence, an Exceptional Care Committee (ECC) has been established by UNHCR to review and decide on possible support for such cases.
The ECC consists of three anonymous expert medical professionals, medical doctors from UNHCR Public Health Unit (PHU) and representatives from the TPA. The ECC is independent in its decision-making and meets every two weeks to discuss cases.

The ECC discusses complicated and costly cases for which prognosis is difficult to foresee. Examples are extensive surgery and removal of malignant tumors. Non-urgent cases will be discussed and decided upon during the ECC meetings. For urgent cases relevant individual ECC members is contacted by PHU BO focal point via phone or email and a decision is reached immediately. The ECC will decide on whether to support treatment for a case as well as the level of support to be provided. The decisions of the ECC are primarily based on:

- Necessity and duration of the suggested treatment;
- Concomitant diseases and age;
- Feasibility and evidence base of the treatment plan;
- Prognosis;
- Cost.

The ECC meetings are chaired by the UNHCR Senior Public Health Officer and the Assistant Public Health Officer acts as the secretary; responsible for preparation, communication, documentation, minutes and follow-up. UNHCR maintains a confidential record of cases and decisions.

9 Communication between the TPA and UNHCR

To respect patient confidentiality and for documenting purposes, communication between UNHCR and the TPA needs to follow certain rules:

- Medical case management should be restricted between the TPA and the UNHCR public health unit (PHU) in Branch Office (BO) Beirut.
- Communication between the public health teams in the field offices and the TPA should be restricted to issues not related to the medical management of cases such as access issues and complaints against hospitals.
- Communication should follow hierarchical lines and communication with TPA head office should be conducted exclusively by PHU BO Beirut

Most communication will be by email, even though in emergencies some cases might be discussed and approved by telephone. In these cases, an email containing a summary of the discussion and the decision should still be sent for documenting purposes.
Emails sent by the TPA on patient cases should contain enough data to make a decision i.e. basic bio data of patient and a medical report with relevant results of investigations attached following a basic template. Please see Annex 5 for details and sample emails.

10 Complaints

Irregularities noted in the provision of referral care should be brought to UNHCR’s attention. Typically, complaints may be raised by refugees, NGO partners, the TPA and hospitals.

The TPA should, according to the frame agreement between it and UNHCR have a mechanism for receiving complaints and act upon them. Received complaints and actions taken should be shared with UNHCR on a regular basis.

Refugees, NGO’s and hospitals may also bring the complaint to the nearest UNHCR field office where it will be presented to the public health unit.

Complaints, whatever their nature, must be specific i.e. it has to concern a specific case or beneficiary and it should contain a detailed description of what has occurred with names of the involved individuals if relevant.

Regarding complaints about hospitals, a confidential online form (Hospital Incident Tracking System - HITS) should be filled by concerned UNHCR staff. The HITS are compiled by UNHCR PHU BO, and used to inform decisions on hospital network reviews exercises held twice a year (see below). HITS number, type and scale of the complaints from different hospitals will be taken into account when actions are considered, such actions will range from calling a meeting with hospital management to address complaints, send warning letters, report cases of suspected medical negligence to appropriate medical regulatory authorities and, as last resource, termination of the contract.

Complaints on TPA performance brought to UNHCR field offices should be forwarded to the PHU BO Beirut for assessment and action with the TPA senior management.

11 Support provided by NGO partners

There are several NGOs who may support either financially or are supporting access to services outside UNHCR support. These NGOs can be contacted for cases outside the scope of UNHCR assistance. Typical examples are:
• Beneficiaries who cannot pay the patient share of hospital bills
• Beneficiaries for whom the cost of treatment exceeds the UNHCR limit of support
• Beneficiaries who suffer from conditions not covered by UNHCR

The referral to an NGO for financial support is normally done by the UNHCR field office, but may also be done by the TPA.

NGO support to beneficiaries in the form of payment of hospital bills is a transaction directly between the hospital and the NGO.

Regarding NGOs providing health services, UNHCR and the TPA can refer suitable beneficiaries to NGO's with good track records with which collaboration is well established. Regarding other NGO's UNHCR and the TPA can provide information, but should avoid direct referrals.

For info about NGO's operating in Lebanon and providing health related services to refugees please see http://data.unhcr.org/lebanon/under-under Inter-Sector Service Mapping.

12 Monitoring and Evaluation

Monitoring and evaluation of the referral care program will be conducted through several mechanisms:

12.1 Monitoring of programme objectives

The main data sources for this monitoring purpose are:

• The TPA database through which number of referrals, patients age and gender, health care provider used, diagnosis as well as length of stay, outcome and cost for care can be obtained. UNHCR has continuous access to this data;
• The regular surveys conducted by UNHCR and partners. PHU conducts The Health Access and Utilization Survey (HAUS) and UNHCR together with WFP and UNICEF conduct the Vulnerability Assessment for Syrian Refugees (VASyR). Both surveys are conducted once yearly and provides data on access to care, barriers to access and beneficiary expenditures on health;
• MOPH data, especially from the Vital Data Observatory presents annually the number of live births as well as maternal and neonatal mortality for non-Lebanese.
On an annual basis, UNHCR publishes the Annual Referral Health Care Report, the Health Access and Utilization Survey (HAUS), and Vulnerability Assessment for Syrian Refugees (VASYR), which measure various health indicators relevant to the program objectives.

12.2 Monitoring of partners (TPA, and hospitals network) performance

The main data sources for this monitoring purpose are:

- Quarterly Exit interviews conducted through the UNHCR call-center in which around 1% of the beneficiaries of the UNHCR referral care programme are being asked about the performance of the TPA and the health care provider;
- Regular hospital visits in which UNHCR public health staff visits network hospitals and ask staff and patients about performance of the TPA and the hospital;
- HITS (see above)

The findings from these sources are summarized, and used to inform the biannual hospital network review, in which expansion or reduction to the hospital network is being considered. Information obtained on TPA performance is shared with the TPA on quarterly meetings between it and the PHU.

12.3 Monitoring of processing of invoices

The main data sources for this monitoring purpose are:

- Review of 1% of invoices in each payment order done by PHU as well as finance unit;
- Quarterly audit of TPA by external auditor

The findings of the latter are presented in management letters made after each audit which are shared with the TPA.

12.4 Monitoring of quality of care

The referral care programme utilize the national health care providers in Lebanon. The quality standards for those providers are set by MoPH who also ensures compliance with the set standards. UNHCR has no authority, neither the mandate to assume MoPH role in that regard. However, and in line with UNHCR's objective to strengthen the Lebanese health care system, it is conducting a continuous neonatal mortality audit within the network hospitals, via partnership with universities. The findings of the audit are summarized on quarterly basis and shared with MOPH in an effort to improve peri-natal care.

For more information, refer to Annex 7 for the monitor and evaluation framework.
13 Legal Issues

UNHCR and the TPA shall not be held responsible for malpractice, physical or mental harm or adverse outcomes of medical interventions provided by the contracted hospitals or any third-party hospital that have admitted refugees. All these incidents will have to be dealt with between the treating hospitals and the patient or his/her family. Support may be provided by partners to obtain legal assistance in these matters.

14 Specific Cases

14.1 Uncertain PoC status

PoC-status are in certain cases difficult to determine. One example is children born to a PoC mother with an unknown father or a father who is not a PoC but who refuses to acknowledge his fatherhood. Another example are recognized PoCs about whom information emerges that casts doubt on their PoC status (residents in Lebanon since many decades or known combatants). All cases need to be referred to UNHCR registration centers for determination of status and eligibility for support.

In all cases, the decision made by registration is final and if considered PoCs at the time of receiving care, the person is eligible for health care support.

14.2 Fast-track determination of PoC status

A person may lack a UNHCR registration certificate or there might be a problem verifying PoC status through the UNHCR database.

Some problems can be solved through email contact between the TPA and the regional UNHCR registration office and a correct UNHCR registration certificate number obtained in order for the approval process to continue.

However, there are also persons who have never approached UNHCR or whose registration has become inactivated. If the case is urgent and not a delivery the person can be eligible through a fast-track process while he/she is in the hospital. For this to happen, a household member needs to approach the nearest UNHCR reception center as soon as possible.

While the fast track procedure is ongoing, the TPA can still approve all life and limb-saving care and UNHCR will cover it. However, if no household member has approached the reception center within 48 hours or the person is found not to be a PoC, UNHCR support will discontinue.
Since deliveries are not unexpected events, beneficiaries receiving care included in standard delivery packages (vaginal and C-section) do not have the option of fast-tracked determination of PoC status. Pregnant beneficiaries not yet known to UNHCR are instead advised to approach a UNHCR office to confirm their PoC status as soon as they are aware of their pregnancy in order to be eligible for financial support. Such cases will be prioritized by the reception centers in order to have a status confirmation prior to delivery.

Non urgent/cold cases also do not have the option of fast track status determination.

14.3 False identities

The TPA is responsible to ensure that person seeking care is the same as the person on the UNHCR certificate. The simple method to achieve that, is to ask for an official identity document (e.g. driver’s license, passport or national ID). In the absence of such documents, any official or semi-official document with a photo should be requested. If the person fails to produce that, the TPA
delegate need to verify the identity visually through photos on RAIS, or using ID verification questioners.

UNHCR identity documents are occasionally being used by other persons than the ones they were issued for. If it is discovered that a UNHCR certificate is being used by another person than the certificate holder, some guidelines are to be followed:

- If the person using the documents is not a PoC (e.g. Lebanese or Palestinian) support will immediately be withdrawn for the whole episode of care;
- If the person is a PoC but for some reason lacks documents of his/her own, decision has to be made on a case by case basis;
- When wrongfully used identities have been used in relation to deliveries they are often discovered in retrospect when the owner of the identity presents for delivery and records show that the identity was used for a delivery just a few months prior. These cases are also to be dealt with on a case by case basis, but as a general rule (if no particular extenuating circumstances are present such as a mix-up between IDs within the same household), the support for the current delivery will have been forfeited;
- Cases of false identity should always be reported to UNHCR registration unit.

14.4 Beneficiaries with additional protection needs

Certain beneficiaries have additional protection needs and receive additional coverage by UNHCR:

- Victims of torture – covered 100% for care of injuries sustained during torture and any follow up needed requiring referral health care;
- Survivors of Sexual and Gender Based Violence – covered 100% for care of injuries sustained, clinical management of rape (CMR)\(^1\), forensic investigations and any follow-up needed requiring referral health care (including deliveries);
- Patients suffering from primary Severe Acute Malnutrition (SAM) – covered 100% for care related to the malnutrition;
- Psychiatric Patients – covered 90% for acute inpatient psychiatric care.

The first two categories must be confirmed by the UNHCR protection department for UNHCR PHU BO Beirut to forward the cases to the TPA for approval. In the case of SGBV, a prerequisite for the

\(^1\) See UNFPA/IRC guidelines for what care is included in CMR
100% coverage is that it will contribute to an improvement of the beneficiary’s situation. This will be assessed on a case by case basis by protection and PHU together.

The TPA is requested to appoint a focal person who will coordinate care for all these cases in close collaboration with the UNHCR PHU. Cases will be directed to chosen contracted hospitals (or in the case of forensic investigations to contracted forensic doctors) that are known to have the capacity to provide the required services.

If the TPA come across suspected cases of abuse they should always alert UNHCR that can initiate an investigation by the protection department.

14.5 Non-urgent (cold) cases and chronic conditions

Cold cases are cases that do not need immediate care. In order for a cold case to get UNHCR support the condition needs to be:

a) potentially life- or limb-threatening and;

b) treatable through a single intervention

Example of cold cases that are eligible for UNHCR support:

- Early stage cancers without spread where a surgical procedure may significantly improve the prognosis
- Myoma leading to severe anemia
- Severe coronary stenosis (without acute coronary symptoms) in need of stent or by-pass

Example of cold cases not eligible for UNHCR support:

- Metastatic cancers
- Hernias (without strangulation)
- Arthrosis

Investigations of cold cases can in most instances be performed as outpatient investigations and are not covered. Exceptions can be made if a beneficiary is considered to be a candidate for resettlement and a specific diagnosis is needed.

The section about specific diagnoses gives further guidance on which cold cases are covered. When there are doubts, the TPA should refer the case to UNHCR for final decision.

Care for chronic conditions are generally not covered. However, if an urgent life-threatening condition arises as a consequence of the chronic condition, UNHCR will cover.
Examples of such situations:

- Liver cirrhosis with acute hemorrhage of esophageal varices
- Diabetes with a gangrenous foot
- Hematological disorders with need for blood-transfusion
- End stage cancer for which simple procedures can alleviate suffering (draining of ascites or pleural effusion)

Some chronic cases not covered by the referral care programme might be considered for resettlement. It is therefore important to send all rejected cases with accompanying documentation to UNHCR for assessment.

14.6 Presence of a third-party payer

In certain instances, a third party is paying for care. Normally it is an insurance company of a person or company who are responsible for an injury that the beneficiary has suffered. UNHCR will normally not support care in such cases. One exception is if the third-party coverage is much below what UNHCR would have covered. UNHCR can then consider paying the difference.

In other instances, there should be a third-party payer although such a payer has not stepped forward. Examples of such cases are work accidents and hit and run traffic accidents. If a third-party payer cannot be identified or cannot pay for treatment UNHCR will cover as usual.

When it is the beneficiary’s own responsibility to be insured, UNHCR will not contribute with support. UNHCR will consequently not cover care for an injured driver and owner of a vehicle involved in an accident, nor injured passengers who are members of the driver’s household.

For accidents, hospitals will often require an Internal Security Forces (ISF) report. Waiting for such a report should not delay approving life-saving critical care. The only time support might be withheld waiting for an ISF report is when the patient is suspected of being the driver and the owner of a vehicle involved in an accident (see above).

14.7 ER care

ER care is not to be considered different than care provided as an inpatient. Care given for urgent potentially life or limb threatening conditions should be covered. This includes investigations
made to confirm or exclude the condition in question. Whether the beneficiary ends up being admitted or not does not make a difference to whether the care is covered. Proportion of cost covered is calculated in the same way as for in-patient care.

14.8 Obstetric care

UNHCR/TPA has agreed with every hospital in the referral network on a single charge for a package of services included in a normal vaginal delivery and in a delivery by C-section. The charge may vary between hospitals. The patient fees is however the same in all hospitals network. Care included in the delivery package is only given if the beneficiary is previously known to UNHCR and has an active PoC status.

If there are severe complications to the delivery such as pre-eclampsia/eclampsia, post-delivery hemorrhage or sepsis, interventions for such complications are covered in the same way as other referral care and the beneficiary should be offered fast track PoC status determination if previously unknown to UNHCR or with inactive PoC status. Observe that coverage for this additional care is 75% and does not include the 100 USD threshold.

Elective C-sections must have been approved by the TPA in good time before delivery and a medical report accompanied by relevant investigations must be submitted as basis for approval. Ultrasound reports should be from a radiologist (i.e. not performed by the treating obstetrician). Only internationally valid indications for C-sections are accepted. See Annex 4c for list of accepted indications.

Urgent C-sections, especially if fetal indication, can be approved urgently, but a medical report and accompanying documentation (ultrasound and/or CTG) needs to be submitted in retrospect. During non-office hours, an ultrasound made by the obstetrician can be accepted. UNHCR will not cover for ultrasound investigations in relation to deliveries if they have not been requested by the TPA.

Pregnancy-related emergencies not related to deliveries are to be covered in the same way as other referral care.

Dilatation and curettage is covered in cases of incomplete and missed abortion and in molar pregnancies. For non-urgent cases there is need for confirmed dead fetus on ultrasound made by radiologist. In urgent cases the ultrasound can be made by the Gyn/Obs.

14.9 Neonatal intensive care
UNHCR supports neonatal intensive care unit (NICU) care for neonates born at and above 24 weeks of gestation. Neonates of less than 24 weeks and with a weight less than 1000 g are not covered due to the poor prognosis (i.e. if the neonate is both < 24 weeks and weighs less than 1000 g, care is not supported. If gestational age at or above 24 weeks care is supported regardless of weight). The TPA must show the utmost consideration for the parents in these cases and guidance on where to find support and counselling should be given.

When the hospital requests an admission into NICU, the medical report needs to be accompanied by a filled in form specifying gestational age, birth weight, Apgar score, mode of delivery, multiple gestation, diagnosis/reason for admission, prognosis and expected cost. The information needs to be forwarded to UNHCR for approval. As always the TPA can approve lifesaving interventions waiting for UNHCR confirmation.

Care in NICU needs to be re-evaluated every week and updates on weight, feeding, breathing and neurological status as well as current treatment, prognosis, costs so far and estimated further costs have to be provided. It should also be noted whether a TPA physician has seen the child. These medical reports and updates should be referred to UNHCR that at any point may decide to discontinue support if either:

1. The child is considered well enough (stable and > 1750 g)
2. Prognosis is very poor

See Annex 4d for further details

Newborns with severe congenital conditions should be referred to UNHCR with a suggestion for intervention. The case will thereafter be assessed by the ECC.

The ceiling for NICU care is 15,000 USD rather than 10,000 USD.

14.10 Implants and transplants

Due to the extreme price range on implants UNHCR have developed certain rules regarding implants.

The following are NOT covered:

- Costs of orthopedic implants even though the surgery is covered if indicated by SOPs (i.e. fractures);
- Removal of orthopedic implants with the exception of growing children, acute osteomyelitis and if the implants are pins (procedure usually done in ER);
- Insertion and cost of orthopedic prostheses;
- Costs of coronary drug eluting stents (only bare metal stents covered);
- Insertion and cost of defibrillators.

The following ARE covered:
- Insertion and cost of pacemakers on a case by case basis;
- Insertion and cost of coronary bare metal stents;
- Insertion and cost of cardiac valve replacements on a case by case basis;
- Insertion and cost of VP shunts (including externally adjustable if <16 years);
- Temporary drains, tubes and catheters including double J-stents.

UNHCR does not cover any transplants.

14.11 Specific diagnoses

14.11.1 Congenital Heart Disease

Patients with severe congenital heart disease (CHD) should be referred to UNHCR and considered for coverage by the ECC. Priority will be given to children less than one year of age who are cyanotic on room air. All CHD cases will be evaluated on a case by case basis taking into account any associated co-morbidities that may affect overall prognosis.

14.11.2 Cerebrovascular disease and cardiovascular disease

Care for a Cerebrovascular Accident (CVA) need to be approved by UNHCR and will be assessed on a case-by-case basis. The duration of coverage will be influenced by the prognosis, complications, and evolution of the Glasgow Coma Scale (GCS). The ceiling of hospital costs for treatment of a person in a coma after a CVA below which UNHCR provide support is 5000 USD. If no improvement of the beneficiary's condition at that point UNHCR will not continue to contribute to the costs of care. All patients with acute coronary syndrome (ACS) for whom percutaneous transluminal coronary angioplasty (PTCA) or coronary artery bypass graft (CABG) are requested must be referred to UNHCR for approval. If urgent life-threatening situation a PTCA can be approved in retrospect.

14.11.3 Orthopedics/trauma
UNHCR cover acute care for injuries that threaten to render function of a limb severely impaired such as fractures and ruptures of muscles, ligaments, tendons and nerves.

UNHCR also cover orthopedic emergencies that may not be the result of an injury such as acute bacterial arthritis and osteomyelitis, or acute onset of paralysis due to prolapsed discs. UNHCR does not normally cover care for chronic orthopedic conditions such as arthrosis, lower back pain, scoliosis and sequelae of old injuries or interventions. Neither are orthopedic congenital conditions covered. However exceptions can be made for certain cold cases if severely debilitating and good prognosis after a single intervention is expected.

Simple orthopedic intervention such as closed reduction of fractures and appliance of casts do not need to be referred to UNHCR. Orthopedic surgical interventions on the other hand always need prior approval by UNHCR. All cases referred need to be accompanied by appropriate radiological investigations.

14.11.4 Hematological Conditions

All blood disorders (including thalassemia) will be covered for lifesaving emergency transfusion of Packed Red Blood Cell (PRBC) if Hb < 7 g/dl or Fresh Frozen Plasma (FFP) if platelets are < 10,000/µL. Such cases do not need prior approval by UNHCR. Other treatments including Immunoglobulin G will be covered only in life threatening situations and only after approval by UNHCR. N.B. During active bleeding Hb should not be guiding the decision to transfuse but rather the intensity of the bleeding in combination with vital parameters such as pulse and blood pressure.

14.11.5 Cancers

Metastasized cancer that requires chemo- and/or radiotherapy is not covered. However, if it is believed that prognosis can be drastically improved through a single surgical intervention it can be considered to cover that intervention. Such cases always need to be approved by UNHCR. Since most of these cases needs to be discussed by the ECC it is necessary that the TPA refers the cases accompanied by enough information to make a decision. This include detailed medical history and prognosis, radiological and laboratory examinations as well as cytology.

14.11.6 Kidney- and gallstones
Presence of a stone in the urinary tract or gall bladder is in itself not an indication for UNHCR supported intervention.

UNHCR will support surgical intervention to remove gall stones (ERCP or cholecystectomy) only if the beneficiary has:

- An acute cholecystitis requiring hospital care with diagnosis supported by both elevated inflammatory parameters (WBC/CRP) and ultrasound (presence of stones and/or wall thickening of gall bladder)
- Obstructed biliary duct, supported by elevated bilirubin and/or ultrasound findings
- Complications such as pancreatitis supported by laboratory findings (elevated inflammatory parameters and amylase).

Cholecystectomy will not be covered if beneficiary is asymptomatic or only has biliary symptoms that can be managed as an outpatient.

UNHCR will support urgent surgical removal of stones in the urinary tract (alternatively relieving obstruction with methods such as insertion of double j-stent)

- in the presence of hydronephrosis (supported by radiological investigation)
- or pyelonephritis (supported by elevated inflammatory parameters and urinary analysis)

If none of the above is present, elective interventions such as percutaneous lithotripsy or extracorporeal shockwave lithotripsy can be considered for ureter stones that are not passing spontaneously.

UNHCR will not support surgical interventions for asymptomatic stones in the renal pelvis or ureter stones likely to pass spontaneously (<6mm and less than 2 months has passed).

TPA approval of surgical intervention for kidney and gallstones does not require referral to UNHCR for approval if the criteria above are fulfilled.

14.11.7 Ophthalmological disorders

Interventions for acute ophthalmological conditions such as injury or acute glaucoma are supported and does not need to be referred to UNHCR.

Interventions for chronic ophthalmological disorders are only supported on children under 18 and if good prognosis. These cases must be preapproved by UNHCR.

14.11.8 Inguinal/femoral/umbilical hernias
In boys, surgical repair of inguinal and femoral hernias is covered before 1 year of age. In girls, up to 16 years of age.

For all other hernias, UNHCR will only support intervention if acute strangulation. N.B. that diagnosis of strangulation is made clinically and intervention is urgent. TPA does not need confirmation from UNHCR in order to approve such cases.

14.11.9 Orchidopexy

Surgical correction is covered after 6 months of age when there is no hope of spontaneous descent. Does not need preapproval from UNHCR.

14.11.10 Thyroid disorders

Can in most cases be managed in primary care and is then not covered by UNHCR.

Thyroidectomy is supported if:
- Laboratory proven toxic goiter for which medical treatment has failed
- Radiologically proven airway obstruction

If any of the above criteria are fulfilled, referral to UNHCR is not needed. If malignancy see 14.11.5.

14.11.11 Hemorrhoids, anal fissures and fistulas

Surgery may be considered for severe cases of anal fistula formation but only after ECC approval. Surgery for hemorrhoids and fissures is not supported.

14.11.12 Renal failure

In acute renal failure with good prognosis i.e. the patient has a good chance of recovering renal function, a maximum number of 3 sessions of hemodialysis can be supported. These cases need preapproval from UNHCR.

If renal function is unlikely to return and for chronic renal failure, hemodialysis is not covered. UNHCR does also not cover interventions associated with continuous hemodialysis such as creating arteriovenous fistulas. Patients will be oriented to partners who support these services.

14.11.13 Hydatid Cysts
Surgical removal of hydatid cysts is covered by UNHCR. However they need to be confirmed by radiology and:

- Positive serology
- If serology negative a recommendation from an infectious diseases specialist

If the above is fulfilled there is no need for referral to UNHCR.

14.11.14 Gynecological conditions

UNHCR supports surgical removal of ovarian cysts in case of suspected torsion.

UNHCR supports surgical removal of myomas in uterus if

- Intramural or submucosal and presence of iron deficiency anemia that needs transfusion
- Size of uterus equal size or larger than it would be at 12 weeks pregnancy

If any of the above criteria are fulfilled preapproval is not needed from UNHCR.

Elective hysterectomy is only supported in case of severe conditions and for each case age and medical history needs to be considered. Needs to be preapproved by UNHCR.

UNHCR is not covering interventions for prolapse or incontinence.

Regarding gynecological cancers or suspected cancers, the same rules apply as for all cancers (see 14.11.5.).

14.11.15 Burns

Due to the long and costly treatment of burns, the ceiling under which UNHCR covers hospital costs is 15,000 USD. However, the TPA need to monitor these cases closely and ensure transfer to regular ward as soon as it is possible.

14.11.16 Disorders of the prostate

UNHCR supports prostate surgery (TURP or prostatectomy depending on pathology) if hypertrophy causing urinary retention in need of catheterization.

If above criteria fulfilled there is no need for referral to UNHCR.

If malignancy see 14.11.5.

14.11.17 Pediatric ENT conditions
UNHCR does not support tonsillectomies or adenoidectomies if not exceptional circumstances (proven severe sleep apnea, risk of dental and palatal malformation, failure to thrive etc). Myringotomy is covered if chronic otitis and loss of hearing seen in an audiogram. All ENT surgery needs to be pre-approved by UNHCR.

14.11.18 Malnutrition
As mentioned previously, care for primary Severe Acute Malnutrition is covered 100% by UNHCR. This means however that the reason for the malnutrition is lack of food (e.g. financial reasons, negligence or abuse). If the Severe Acute Malnutrition is secondary to a medical condition (e.g. gastroenteritis or malabsorption) the care should be covered as per the usual rate.

14.11.19 Psychiatric care and substance abuse
UNHCR is covering psychiatric in-patient care 90% in any of the psychiatric in-patient wards within the hospital network. Despite substance abuse considered as a psychiatric condition UNHCR is not able to cover rehabilitative care for substance abuse (detoxication). UNHCR do cover acute and life-threatening withdrawal symptoms like delirium treatments. This however does not require care in a specialized psychiatric ward and is therefore covered as per normal rates in any hospital. Non-psychiatric care for psychiatric patients is covered as per normal rates. All psychiatric in-patient care needs to be referred to UNHCR.

14.11.20 HIV and TB
These are conditions covered by the Global Fund through IOM. If a beneficiary has or is suspected to have HIV he/she can be referred to UNHCR who will arrange with further management through IOM. If a beneficiary has or is suspected of having TB he/she can be referred directly to IOM for further management.
Appendix 1  UNHCR Medical Confidentiality
**Medical Data Confidentiality**

Any medical data that has an individual identification tag is subject to data confidentiality. This includes medical records, referral forms, medical reports (diagnostic, hospital) and any other forms such as health insurance claims and medical assessment forms (MAF), such as those relevant to UNHCR, i.e. the MAF for medical resettlement.

Personal data in medicine and health is related to the **doctor-patient-confidentiality privileges** that are the basis of medical ethics as well as anchored in national and international laws.

Any sharing of this data outside of the doctor-patient relationship requires the agreed and explicit consent of the individual in writing to a disclosure of information agreement.

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**SUBJECT TO DOCTOR-PATIENT CONFIDENTIALITY**

Information concerning a person’s medical history and/or current status may not be shared outside the doctor-patient confidentiality circle, unless under very specific circumstances such as to pass on medical data to another health service provider (referral), or to share specific relevant medical data for purposes such as medical resettlement, and then **ONLY after the person has explicitly agreed to disclose the information** (see resettlement handbook).
Appendix 2  List of contracted hospitals and prioritizations when referring

The below list is subject to constant review. For the latest updated list please [click here](#).

<table>
<thead>
<tr>
<th>Region</th>
<th>District</th>
<th>Name of Hospital</th>
<th>ICU/CCU</th>
<th>NICU</th>
<th>Type</th>
<th>Condition</th>
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<tr>
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<td>Tripoli</td>
<td>Al-Salam Hospital</td>
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<td>YES</td>
<td>Private</td>
<td>Burns and NICU</td>
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<td>NICU and maternity</td>
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<td>Private</td>
<td></td>
</tr>
<tr>
<td>Beirut/Mt-Lebanon</td>
<td>Baabda</td>
<td>Rafik Harri University Hospital (Gov.)</td>
<td>YES</td>
<td>YES</td>
<td>Gov</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Keserwan</td>
<td>Bouar Hospital Ptooh Keserwan (Gov.)</td>
<td>NO</td>
<td>NO</td>
<td>Gov</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Keserwan</td>
<td>Notre-Dame du Liban Hôpital</td>
<td>YES</td>
<td>YES</td>
<td>Private</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Chouf</td>
<td>Iklim Hospital</td>
<td>YES</td>
<td>YES</td>
<td>Private</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Chouf</td>
<td>Ain Wazein Hospital</td>
<td>YES</td>
<td>YES</td>
<td>Private</td>
<td>Also Psychiatry</td>
</tr>
<tr>
<td></td>
<td>Beirut</td>
<td>Karantina Governmental Hospital (Gov.)</td>
<td>NO</td>
<td>YES</td>
<td>Gov</td>
<td>Only NICU/PICU</td>
</tr>
<tr>
<td></td>
<td>El Metn</td>
<td>Hospital Psychiatrique De La Croix</td>
<td>NO</td>
<td>NO</td>
<td>Private</td>
<td>Only psychiatry</td>
</tr>
<tr>
<td></td>
<td>Beirut</td>
<td>Makasid Hospital</td>
<td>YES</td>
<td>YES</td>
<td>Private</td>
<td></td>
</tr>
<tr>
<td></td>
<td>El Metn</td>
<td>Arz Hospital</td>
<td>NO</td>
<td>YES</td>
<td>Private</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Chouf</td>
<td>Dr Monzer El Hajj Hospital</td>
<td>YES</td>
<td>YES</td>
<td>Private</td>
<td></td>
</tr>
<tr>
<td>South</td>
<td>Saida</td>
<td>Saida Hospital (Gov.)</td>
<td>YES</td>
<td>YES</td>
<td>Gov</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Saida</td>
<td>Kassab Hospital</td>
<td>YES</td>
<td>YES</td>
<td>Private</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Saida</td>
<td>Raee Hospital</td>
<td>YES</td>
<td>YES</td>
<td>Private</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Marjaayoun</td>
<td>Hammoud Hospital University Medical Center</td>
<td>CCU only</td>
<td>NO</td>
<td>Private</td>
<td>Only cardiology</td>
</tr>
<tr>
<td></td>
<td>Sour</td>
<td>Marjayoun Hospital (Gov.)</td>
<td>YES</td>
<td>YES</td>
<td>Gov</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Sour</td>
<td>Lebanese Italian Hospital</td>
<td>YES</td>
<td>YES</td>
<td>Private</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Bent Jbeil</td>
<td>Tehnine Hospital (Gov.)</td>
<td>YES</td>
<td>NO</td>
<td>Gov</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Bent Jbeil</td>
<td>Shaheed Salah Ghandour Hospital</td>
<td>NO</td>
<td>YES</td>
<td>Private</td>
<td></td>
</tr>
<tr>
<td></td>
<td>El Nabatieh</td>
<td>Nabiib Berri/ Nabatieh Hospital (Gov.)</td>
<td>YES</td>
<td>YES</td>
<td>Gov</td>
<td></td>
</tr>
</tbody>
</table>

**Prioritization:**
- If large distance between hospitals – chose the nearest
- If short distance between hospitals – prioritize governmental
- If governmental full – prioritize lowest fees
Appendix 3   Summary UNHCR support

**Persons eligible for UNHCR support**

- Anyone recognized by UNHCR as a Person of Concern (PoC)
- Children to a PoC father

**Persons NOT eligible for UNHCR support**

- Lebanese citizens
- Palestinians, including Palestinians originating from Syria (fall under mandate of UNRWA)
- PoCs’ spouses who does not fall under UNHCR mandate (e.g. Palestinians or Lebanese)
- Children born to PoC mothers married to a non PoC father
- Migrants

**UNHCR cost sharing mechanism:**

The first 100 USD of the cost of care is paid by the beneficiary
75% of costs exceeding 100 USD is covered by UNHCR
If the patient share reaches 800 USD, UNHCR covers all exceeding costs

**Examples of beneficiary shares for different costs of care:**

<table>
<thead>
<tr>
<th>Cost of care</th>
<th>Beneficiary share</th>
<th>UNHCR share</th>
</tr>
</thead>
<tbody>
<tr>
<td>75 USD</td>
<td>75 USD</td>
<td>0 USD</td>
</tr>
<tr>
<td>100 USD</td>
<td>100 USD</td>
<td>0 USD</td>
</tr>
<tr>
<td>200 USD</td>
<td>125 USD</td>
<td>75 USD</td>
</tr>
<tr>
<td>500 USD</td>
<td>200 USD</td>
<td>300 USD</td>
</tr>
<tr>
<td>1500 USD</td>
<td>450 USD</td>
<td>1050 USD</td>
</tr>
<tr>
<td>2900 USD</td>
<td>800 USD</td>
<td>2100 USD</td>
</tr>
<tr>
<td>5000 USD</td>
<td>800 USD</td>
<td>4200 USD</td>
</tr>
<tr>
<td>10000 USD</td>
<td>800 USD</td>
<td>9200 USD</td>
</tr>
</tbody>
</table>

**Ceilings for UNHCR support**

For most admissions the cost sharing mechanism is in effect until the cost of care reaches 10,000.
Thereafter UNHCR will no longer cover any costs.

There are three exceptions to the above rule:

- Neonatal intensive care with a ceiling of 15,000 USD
- Intensive care for burns with a ceiling of 15,000 USD
- Care for CVA with a ceiling of 5,000 USD

The maximum amount that UNHCR will pay for care to one household per year is 30,000 USD
**Beneficiaries with extra protection needs:**

Certain patient categories are further supported:

<table>
<thead>
<tr>
<th>Patient category</th>
<th>UNHCR coverage</th>
</tr>
</thead>
<tbody>
<tr>
<td>SGBV cases</td>
<td>100%</td>
</tr>
<tr>
<td>Torture cases</td>
<td>100%</td>
</tr>
<tr>
<td>Primary acute severe malnutrition</td>
<td>100%</td>
</tr>
<tr>
<td>Psychiatric patients</td>
<td>90%</td>
</tr>
</tbody>
</table>
Appendix 4

A. Lists of diagnoses and interventions covered and not covered

The below lists are not to be regarded as exhaustive but as guidance.

### Covered cases that does not require referral to UNHCR

<table>
<thead>
<tr>
<th>Deliveries and urgent life- or limb threatening conditions (if estimated total cost for care &lt; 2900 USD) including:</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Obstetrics/ Gynecology</strong></td>
</tr>
<tr>
<td>✓ Ectopic pregnancy</td>
</tr>
<tr>
<td>✓ Molar pregnancy</td>
</tr>
<tr>
<td>✓ Incomplete abortion</td>
</tr>
<tr>
<td>✓ Ovarian cyst with torsion</td>
</tr>
<tr>
<td>✓ Severe post-partum hemorrhage</td>
</tr>
<tr>
<td><strong>General</strong></td>
</tr>
<tr>
<td>✓ Severe infections in need of i.v. antibiotic treatment</td>
</tr>
<tr>
<td>✓ Severe anemia requiring blood transfusion</td>
</tr>
<tr>
<td>✓ Diabetic ketoacidosis/insulin coma</td>
</tr>
<tr>
<td>✓ Gastroenteritis with severe dehydration</td>
</tr>
<tr>
<td><strong>Cardiac</strong></td>
</tr>
<tr>
<td>✓ Acute coronary symptoms</td>
</tr>
<tr>
<td>✓ Cardiogenic shock/cardiac failure</td>
</tr>
<tr>
<td>✓ Hypertensive emergencies</td>
</tr>
<tr>
<td>✓ Hemodynamically unstable arrhythmias not needing pacemaker</td>
</tr>
<tr>
<td><strong>Respiratory</strong></td>
</tr>
<tr>
<td>✓ Acute asthma in need of nebulization</td>
</tr>
<tr>
<td>✓ Severe pneumonia with respiratory distress</td>
</tr>
<tr>
<td>✓ Pulmonary edema with respiratory distress</td>
</tr>
<tr>
<td>✓ Hemodynamically unstable pulmonary embolism</td>
</tr>
<tr>
<td>✓ Haemo-/pneumothorax in need of drainage</td>
</tr>
<tr>
<td>✓ Massive hemoptysis</td>
</tr>
<tr>
<td><strong>Neurological</strong></td>
</tr>
<tr>
<td>✓ Meningitis</td>
</tr>
<tr>
<td>✓ Status epilepticus</td>
</tr>
<tr>
<td>✓ Unconsciousity</td>
</tr>
<tr>
<td><strong>Surgical</strong></td>
</tr>
<tr>
<td>✓ Acute abdomen</td>
</tr>
<tr>
<td>✓ Appendicitis</td>
</tr>
<tr>
<td>✓ Severe acute gastrointestinal bleeding</td>
</tr>
<tr>
<td>✓ Strangulated hernias</td>
</tr>
<tr>
<td>✓ Acute cholecystitis or biliary duct occlusion</td>
</tr>
<tr>
<td>✓ Urinary tract calculi with hydronephrosis or pyelonephritis</td>
</tr>
<tr>
<td><strong>Other</strong></td>
</tr>
<tr>
<td>✓ Severe trauma</td>
</tr>
<tr>
<td>✓ Fractures in need of closed reduction</td>
</tr>
<tr>
<td>✓ Severe burns (&gt; 10% BSA adults/5% in children)</td>
</tr>
<tr>
<td>✓ Poisoning</td>
</tr>
<tr>
<td>✓ Acute ophthalmic conditions threatening vision</td>
</tr>
</tbody>
</table>

### Non-urgent conditions:

- ✓ Undescended testes in children > 6 months old
- ✓ Renal lithotripsy for stones that do not pass spontaneously
- ✓ Prostate surgery when hypertrophy and catheter-demanding obstruction despite medical treatment
- ✓ Inguinal/femoral hernias in girls < 16 years of age and males < 1 year of age
- Thyroid surgery when radiologically proven airway obstruction or toxic and medical treatment failed
- Myomas if iron deficiency anemia has required transfusion
- Hydatid cysts if serology positive or recommended by infectious disease specialist

**Covered cases/interventions that need referral to UNHCR**

- All cases with estimated cost > 2900 USD
- All cases when uncertainty if UNHCR coverage or not
- Early stage cancer for which surgery is not complicated and may significantly improve prognosis
- Prematurity and other severe neonatal conditions
- Congenital conditions in the neonate
- Congenital heart disease
- Chronic ophthalmological conditions threatening vision in patients < 18 years of age
- Cardiac catheterization/stenting
- Pacemaker insertion
- Open heart surgery
- Cerebrovascular accidents
- Orthopedic surgery
- Hysterectomy
- Acute renal failure
- Hematological urgencies demanding treatment other than transfusion
- ENT surgery
- Suspected or confirmed HIV
- Psychiatric disorders requiring psychiatric in-patient care
- Suspected cases of primary severe acute malnutrition
- Suspected cases of abuse (including sexual abuse and torture)

**Cases not supported by UNHCR (to be referred to other partners if support available)**

<table>
<thead>
<tr>
<th>General</th>
<th>Specific</th>
</tr>
</thead>
<tbody>
<tr>
<td>✓    Long term treatment for chronic conditions</td>
<td>✓ Chronic ophthalmological conditions in beneficiaries &gt; 18 years of age</td>
</tr>
<tr>
<td>✓    Cosmetic and reconstructive surgery (including cleft lip/palate surgery)</td>
<td>✓ Antiviral therapy for hepatitis B and C</td>
</tr>
<tr>
<td>✓    Non-evidence based, unproven or experimental treatment</td>
<td>✓ Inguinal/femoral hernias in males &gt; 1 year without strangulation</td>
</tr>
<tr>
<td>✓    Dental care</td>
<td>✓ Inguinal/femoral hernias in females &gt; 16 years without strangulations</td>
</tr>
<tr>
<td>✓    Eye glasses</td>
<td>✓ Umbilical/ventral hernias without strangulation</td>
</tr>
<tr>
<td>✓    Hearing aids</td>
<td>✓ Undescended testes in boys &lt; 6 months old</td>
</tr>
<tr>
<td>✓    Infertility treatment</td>
<td></td>
</tr>
<tr>
<td>✓    Obesity surgery</td>
<td></td>
</tr>
<tr>
<td>✓    Bone marrow and organ transplantation</td>
<td></td>
</tr>
</tbody>
</table>
**B. List of orthopaedic cases covered and not covered by UNHCR**

The below list is not to be regarded as exhaustive but as guidance.

N.B. that the below cases all need admission and should be referred to UNHCR for preapproval. Simple orthopedic cases (closed fractures that can be reduced in the ER) are also covered but does not need pre-approval.

<table>
<thead>
<tr>
<th>Orthopedic cases supported by UNHCR</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Open fresh fractures with need for surgical intervention</td>
</tr>
<tr>
<td>• Closed fractures with significant displacement requiring reduction under anesthesia</td>
</tr>
<tr>
<td>• Debridement of soft tissue and bone in open wounds and fractures (Gustilo II and III)</td>
</tr>
<tr>
<td>• Acute upper limb nerve injuries including those of the brachial plexus</td>
</tr>
<tr>
<td>• Primary tendon repair</td>
</tr>
<tr>
<td>• Acute osteomyelitis</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Orthopedic cases not supported by UNHCR (to be referred to other partners if support available)</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Gallbladder stones without radiological and/or laboratory proof of acute cholecystitis/gall-way obstruction or pancreatitis</td>
</tr>
<tr>
<td>• Urinary tract stones likely to pass spontaneously (&lt;6mm) and not causing hydronephrosis and/or pyelonephritis</td>
</tr>
<tr>
<td>• Benign ovary cysts without torsion</td>
</tr>
<tr>
<td>• Myomas not causing iron deficiency anemia and not causing mass-effect</td>
</tr>
<tr>
<td>• Gynecological surgery for incontinence and prolapse</td>
</tr>
<tr>
<td>• Non-cancerous thyroid tumors responding to medical treatment (in case they are toxic) and not causing compression on airways</td>
</tr>
<tr>
<td>• Surgery for uncomplicated hemorrhoids or anal fissures</td>
</tr>
<tr>
<td>• Surgery for benign prostate hyperplasia without urinary tract obstruction</td>
</tr>
</tbody>
</table>

Traffic accidents in which the injured is the driver and the owner of the vehicle involved or belong to his/her household
• Malalignment with acceptable function
• Surgery for herniated lumbar discs (to be referred to ECC only if neurological complications)
• Sciatic nerve injuries not part of an acute injury or complete nerve injury with trophic changes
• Very stiff hands with intra-articular fibrosis that prevent any further improvement of the function
• Cases where the nerve was explored previously and was released or repaired
• Complex surgeries for reduction and fixation of old fractures, or malunion (including intra-articular)
• Tendon graft or transfer
• Bone transplant procedures or free vascularized grafts for bone gaps
• Post-burn contracture release
• Chronic osteomyelitis requiring extensive antibiotic treatment and multiple surgeries

C. Deliveries

**UNHCR Approval**

**Fast track PoC status determination**

- In order for UNHCR to cover costs for delivery (normal vaginal delivery and C-section) the beneficiary must have an active PoC status when patient is admitted. Fast track PoC status determination cannot be offered for deliveries.
- If severe complications to delivery or pregnancy (preeclampsia/eclampsia, massive post-partum hemorrhage, sepsis) care for these complications is to be covered as other life-saving intervention. I.e. in these cases fast track PoC status determination can be offered. Observe that in these cases UNHCR coverage is 75% and does not include the 100 USD threshold

**C-sections**

- For elective C-sections to be approved they have to be indicated and a detailed medical report must be provided accompanied by investigation results such as obstetrical ultrasound made in an independent radiology center (not by the Gyn/Obs)
- Urgent C-sections can be approved urgently and investigation results can be provided in retrospect. In such cases ultrasound by the Gyn/Obs can be approved. For urgent C-section due to fetal distress a CTG print-out should be included.

---

**Indications for C-section**

**Maternal indications**

<table>
<thead>
<tr>
<th>Absolute</th>
<th>Relative</th>
</tr>
</thead>
</table>
| • Failed induction of labour
• Failure to progress; labour dystocia
• Cephalopelvic disproportion
• 2 or more previous C-sections | • 1 previous C-Section. Note: if no other indication trial of vaginal delivery is strongly recommended
• Maternal disease (cardiac, DM, cancer ...)
• Severe preeclampsia |
<table>
<thead>
<tr>
<th>Utero-placental indications</th>
<th>Infection (genital herpes, HIV...)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Absolute</td>
<td>Relative</td>
</tr>
<tr>
<td>• large placental abruption</td>
<td>• previous uterine surgery (other than c-section)</td>
</tr>
<tr>
<td></td>
<td>• placenta praevia (depending on location)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Fetal indications</th>
<th>Absolute</th>
<th>Relative</th>
</tr>
</thead>
<tbody>
<tr>
<td>• fetal distress, hypoxia</td>
<td>• macrosomia</td>
<td></td>
</tr>
<tr>
<td>• cord prolapse</td>
<td>• fetal anomaly, hydrocephalus</td>
<td></td>
</tr>
<tr>
<td>• breech presentation</td>
<td>• multiple pregnancy</td>
<td></td>
</tr>
<tr>
<td>•</td>
<td>• fetal malpresentation</td>
<td></td>
</tr>
</tbody>
</table>

*This list is not exhaustive and indications not on this list might also warrant UNHR supported C-sections

D. Neonatal Care

<table>
<thead>
<tr>
<th>Admission Criteria for NICU</th>
<th>Discharge Criteria from NICU</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Babies ≤45 days of age and any of the below:</td>
<td>• Suspected cardiac problems</td>
</tr>
<tr>
<td>• Between 24 completed and 35 completed weeks of gestation</td>
<td>• Suspected sepsis in need of i.v. antibiotics</td>
</tr>
<tr>
<td>• Birth weight less than 1.7 kgs</td>
<td>• Jaundice in need of phototherapy or exchange transfusion</td>
</tr>
<tr>
<td>• Birth weight more than 5 kgs</td>
<td>• Low temperature (&lt;36 degrees Celsius) not responding to measures available on postnatal ward</td>
</tr>
<tr>
<td>• Respiratory distress</td>
<td>• Hypoglycemia if IV therapy required</td>
</tr>
<tr>
<td>• In need of resuscitation after birth or Apgar score less than 5 at 5 mins or equal to 5 at 10 mins</td>
<td>• Major feeding problem and/or vomiting</td>
</tr>
<tr>
<td>• Congenital abnormalities likely to threaten immediate survival</td>
<td>• Any other life threatening condition</td>
</tr>
<tr>
<td>• Neurological abnormalities</td>
<td></td>
</tr>
</tbody>
</table>

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>

* NB. If measures are taken for home care, discharge can happen without some of the above criteria fulfilled (nasogastric tube, oxygen through nasal cannula etc)
**Reasons for rejecting or discontinuing support for NICU due to poor prognosis**

- Less than 26 weeks of gestation and weight less than 1 kg
- Severe brain injury
- Serious malformation, dysplasia or genetic condition for which there is no treatment
- Intensive care is futile and death is inevitable

---

**Information to be provided by treating physician for every admission to NICU:**

<table>
<thead>
<tr>
<th>Hospital</th>
<th>Patient Name</th>
<th>UNHCR ID</th>
<th>Gestational Age (weeks)</th>
<th>Birth Weight (g)</th>
<th>Apgar score at 1 min</th>
<th>Apgar score at 5 min</th>
<th>Apgar score at 10 min</th>
<th>NVD or C/S</th>
<th>Multiple pregnancy (Indicate #)</th>
<th>Main reason for admission</th>
<th>Other pathology</th>
<th>Prognosis (good / intermediate / poor)</th>
<th>Estimated cost</th>
<th>Seen by TPA physician (Y/N)</th>
</tr>
</thead>
</table>

---

**Information to be provided by treating physician every week**

<table>
<thead>
<tr>
<th>Hospital</th>
<th>Patient Name</th>
<th>UNHCR ID</th>
<th>Number of weeks in NICU</th>
<th>Weight (g)</th>
<th>Stable temperature (Y/N)</th>
<th>Able to feed bottle or breast (Y/N)</th>
<th>Respiratory stable (Y/N)</th>
<th>Intubated (Y/N)</th>
<th>Circulatory stable (Y/N)</th>
<th>Normal neurology (Y/N)</th>
<th>On what treatment?</th>
<th>Prognosis (good / intermediate / poor)</th>
<th>Cost so far</th>
<th>Estimated total cost</th>
<th>Seen by TPA physician (Y/N)</th>
</tr>
</thead>
</table>

---
Appendix 5

A. Communication between UNHCR and TPA

Between UNHCR PHU BO Beirut and TPA head office:
- Serious incidents in hospitals demanding involvement of head office (negotiations with and warning of hospitals)
- Complaints raised about UNHCR staff
- Complaints raised about TPA staff
- Adjustments of contracts and SOPs

Between UNHCR PHU BO Beirut and UNHCR regional PH teams:
- Complaints about hospitals and TPA staff
- Consultations regarding eligibility of cases
- Clarifications about SOPs
- Feedback on outcomes of medical decisions
- Serious incidents needing intervention from TPA head office

Between UNHCR regional PH teams and TPA delegates:
Management of urgent matters outside of medical case management such as:
- Denied access to beneficiaries due to high deposits or lack of beds
- Transfers between hospitals
- Hospital confiscation of IDs
- Detention of patients or bodies
- Fast track issues

Between TPA Head office and TPA delegates:
- Serious incidents demanding involvement of head office.
- Complaints about hospitals and UNHCR staff
B. Emails about case management

Medical referrals from the TPA to UNHCR can either concern:

- Approval of admission
- Approval of further intervention/investigations
- Approval of continued admission (for long admissions especially for beneficiaries admitted in NICU or the burns unit)

Emails from the TPA to UNHCR can also be about non-medical issues such as hospital detaining beneficiaries or confiscating IDs.

UNHCR is obliged to document and archive the cases in which it is involved. It is therefore important that these emails follow a certain formula.

Medical referrals

All medical referrals should be sent to the lebbeshc@unhcr.org mailbox

The subject label should always start with the region and the beneficiary’s ID-number followed by a brief description of content. Examples: “BEX 123-12345678 admission for cholecystectomy” or “SOX 098-09876543 request for prolonged admission”.

The email should contain a copy pasted excel row specifying TPA claim number, UNHCR ID, name, D.O.B, region, hospital, date of referral to UNHCR, type of referral\(^2\), intervention/investigation requested, whether the beneficiary is admitted or not, date he/she was admitted and estimated cost of the admission/intervention. The copy pasted excel-row is the same for all admissions apart from NICU care which has a separate one.

Sometimes the same patient is subject for several referrals (e.g. one for request of admission, one for prolongation of admission. The subject label should then be changed so that a different thread about the beneficiary is created for that particular referral.

Non-medical referrals

Should not be sent to the lebbeshc@unhcr.org mailbox but to the UNHCR staff concerned. Neither should lebbeshc@unhcr.org be in CC. The subject label should follow the format above, but it is not necessary to copy paste any excel rows in these letters but it is still important that they contain enough information about the case for UNHCR to act upon it i.e. beneficiary ID, name, hospital concerned and description about the issue.

\(^2\) Type of referral could either be:

- request for urgent admission,
- request for elective admission/intervention,
- request for further investigation/intervention while admitted or;
- request for prolongation of admission
C. Sample Email:

Dear XXX,

The above patient was admitted for multiple trauma after a hit and run vehicle accident.

CT-scan is now showing large subdural hematoma in need of evacuation.

Awaiting your response.

Best regards,

Name of referring delegate
Appendix 6   Algorithm to follow for referrals other than deliveries

- **Condition life-threatening or potentially leading to permanent disability**
  - **Condition urgent**
  - **Condition does not need UNHCR referral**
    - **APPROVE WITHOUT REFERRAL TO UNHCR**
  - **Condition does not need UNHCR referral**
  - **APPROVE WITHOUT REFERRAL TO UNHCR**
  - **Condition not urgent**
  - **Condition needs UNHCR referral**
    - **APPROVE LIFE/LIMB SAVING INTERVENTIONS AND REFER TO UNHCR**
  - **Condition eligible in SOPs**
    - **APPROVE WITHOUT REFERRAL TO UNHCR**
  - **Condition not urgent**
    - **Condition needs UNHCR referral**
    - **APPROVE LIFE/LIMB SAVING INTERVENTIONS AND REFER TO UNHCR**
  - **Condition eligible in SOPs**
    - **REFER TO UNHCR AND AWAIT DECISION**
  - **Condition not urgent**
    - **Refer to UNHCR and await decision**
  - **Condition not eligible in SOPs**
    - **DO NOT APPROVE**
  - **Condition not life-threatening and not potentially leading to permanent disability**
    - **DO NOT APPROVE**
Appendix 7  Monitoring and Evaluation framework

There are two broad aspects of the monitoring and evaluation of the programme:

1. Monitoring of the programme through collection, analysis and reporting of data
2. Monitoring of the performance of the TPA through Key Performance Indicators monitored on an ongoing basis.

Data to be collected by TPA for the monitoring of the programme

<table>
<thead>
<tr>
<th>Variable</th>
<th>Variable description. Options for pull down menus are in curved parenthesis {}</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unique patient id (generated by TPA system - not to be confused with hospital number)</td>
<td>Unique ID provided</td>
</tr>
<tr>
<td>UNHCR ID</td>
<td>UNHCR registration number</td>
</tr>
<tr>
<td>Full Name</td>
<td>Full name of patient</td>
</tr>
<tr>
<td>Gender</td>
<td>Gender {Male, Female}</td>
</tr>
<tr>
<td>Date of birth</td>
<td>Date of birth (ensure format is fixed)</td>
</tr>
<tr>
<td>Age</td>
<td>Age at time of referral</td>
</tr>
<tr>
<td>Nationality</td>
<td>Nationality of refugee {Syrian, Sudanese, Iraqi, Other}</td>
</tr>
<tr>
<td>Hospital name</td>
<td>Hospital or other health facility name (please use name in official list )</td>
</tr>
<tr>
<td>Region</td>
<td>Region where hospital is located {North, Mt Lebanon, Bekaa, Beirut, South}</td>
</tr>
<tr>
<td>Presentation date</td>
<td>Date patient presented to hospital</td>
</tr>
<tr>
<td>Presentation time</td>
<td>At what time patient presented to hospital</td>
</tr>
<tr>
<td>Delivery?</td>
<td>{Yes-vaginal, Yes-C-section, No}</td>
</tr>
<tr>
<td>ER case?</td>
<td>{Yes, No}</td>
</tr>
<tr>
<td>Estimated cost at admission</td>
<td>Estimated cost provided by caregiver as basis for approval in USD</td>
</tr>
<tr>
<td>Referred to UNHCCR?</td>
<td>{Yes, No}</td>
</tr>
<tr>
<td>Need for fast track recording?</td>
<td>{Yes, No}</td>
</tr>
<tr>
<td>Approved/Rejected</td>
<td>{Approved, Rejected}</td>
</tr>
<tr>
<td>Date of approval</td>
<td>Date TPA gave approval for case</td>
</tr>
<tr>
<td>Time of approval</td>
<td>At what time TPA gave approval to case</td>
</tr>
<tr>
<td>Reason for rejection</td>
<td>Reason for not approving {Not PoC, Not life or limb-saving, Not urgent, Not in SOPs, Investigation case, Third party coverage, Patient defaults3, Other}</td>
</tr>
</tbody>
</table>

3 Default here defined as patient self-discharges or does not show up with the consequence that a treatment that initially has been approved cannot be provided. If more than 10 days pass the case will be rejected.
In order to monitor the programme and TPA performance the TPA should provide UNHCR access to their continuously updated data base that contains:

- Data related to each case managed by them. See list below
- A summary of calls made to the TPA call center detailing number of received calls from beneficiaries and their length

Furthermore, the TPA is obliged to archive the medical reports for each claim that was rejected and the reason for rejection for regular auditing by the UNHCR PHU.

**TPA key performance indicators**

<table>
<thead>
<tr>
<th>Availability and responsiveness of TPA</th>
<th>Indicator</th>
<th>Target</th>
<th>Source</th>
<th>Reporting (by PHU)</th>
</tr>
</thead>
<tbody>
<tr>
<td>% Beneficiaries reporting difficulties reaching or getting sufficient information from TPA</td>
<td>&lt; 10%</td>
<td>Quarterly exit interviews</td>
<td>Quarterly</td>
<td></td>
</tr>
<tr>
<td>% hospitals reporting difficulties reaching TPA</td>
<td>&lt; 10%</td>
<td>Interviewing hospital staff during regular hospital visits of regional PH teams</td>
<td>Quarterly</td>
<td></td>
</tr>
<tr>
<td>% hospitals reporting TPA delegate not in the</td>
<td>&lt; 10%</td>
<td>Interviewing hospital staff during regular hospital</td>
<td>Quarterly</td>
<td></td>
</tr>
<tr>
<td>Hospital as much as they should</td>
<td>visits of regional PH teams</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>-------------------------------</td>
<td>-----------------------------</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Admission Process</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>% Urgent cases not approved within of reasonable limits.</td>
<td>&lt; 10%</td>
<td>Control patient files during regular hospital visits of regional PH teams</td>
<td>Quarterly</td>
<td></td>
</tr>
<tr>
<td>% TPA approvals outside of SOPs</td>
<td>0%</td>
<td>Control patient files during regular hospital visits of regional PH teams</td>
<td>Quarterly</td>
<td></td>
</tr>
<tr>
<td>% TPA approvals of admissions without referring to UNHCR when needed</td>
<td>&lt; 5%</td>
<td>Control patient files during regular hospital visits of regional PH teams</td>
<td>Quarterly</td>
<td></td>
</tr>
<tr>
<td>Hospital Performance</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Patients reporting excessive deposits</td>
<td>&lt; 10%</td>
<td>Quarterly exit interviews</td>
<td>Quarterly</td>
<td></td>
</tr>
<tr>
<td>Patients reporting being overcharged</td>
<td>&lt; 10%</td>
<td>Quarterly exit interviews</td>
<td>Quarterly</td>
<td></td>
</tr>
<tr>
<td>Patients reporting not getting a receipt</td>
<td>&lt; 10%</td>
<td>Quarterly exit interviews</td>
<td>Quarterly</td>
<td></td>
</tr>
</tbody>
</table>

Appendix 8  Documents to be provided with every invoice

The following documents need to accompany every invoice sent to UNHCR for filing:

- Copy of UNHCR certificate or Bar-code token;
- Copy of UNHCR registration certificate of patient; in lack thereof any official document with a photo; in lack thereof printout of RAIS with a signature from delegate that visual verification has taken place;
- Copy of TPA medical form (with request from physician);
- Copy of medical documentation from hospital;
- Copy of invoice(s) that separates patient share, UNHCR share, fees paid by patient as private;
- Copy of receipts of what beneficiary has paid hospital (both as private and as UNHCR patient share).